HOUSE JOINT RESOLUTION NO. 1013

Commending Robin Norman.

Agreed to by the House of Delegates, February 19, 2019 Agreed to by the Senate, February 21, 2019

WHEREAS, Robin Norman, who has served Virginia Hospital Center in Arlington since 1979, retired on January 4, 2019, as senior vice president and chief financial officer; and

WHEREAS, Robin Norman joined Virginia Hospital Center as an accounting manager and rose through roles of increasing responsibility to her current position as chief financial officer (CFO), all the while shaping Virginia Hospital Center into one of the most fiscally stable stand-alone hospitals in the United States; and

WHEREAS, Robin Norman brought strong credentials to her work; she earned a bachelor's degree in accounting from the University of Maryland and a master's degree in business administration from Virginia Polytechnic Institute and State University; she is a certified public accountant, a member of the Healthcare Financial Management Association, and a 2005 graduate of Leadership Arlington; and

WHEREAS, as CFO of Virginia Hospital Center, Robin Norman was responsible for financial reporting, accounting and disbursements, internal audits, third-party reimbursement, investment management, accounts receivable, managed care, capital funding, and financial management and planning; and

WHEREAS, during Robin Norman's tenure, operating margins improved, market share grew, and the hospital's bond rating was raised twice; the hospital was ranked as one of the top 100 hospitals in the country by Truven Health Analytics; and

WHEREAS, Robin Norman earned numerous accolades for her accomplishments; she was on the *Becker's Hospital Review* list of 150 Hospital and Health System CFOs to Know, was named 2014 CFO of the Year by the *Washington Business Journal*, and was made executive in residence for Marymount University's master's program in healthcare management; now, therefore, be it

RESOLVED by the House of Delegates, the Senate concurring, That the General Assembly hereby commend Robin Norman on the occasion of her retirement as senior vice president and chief financial officer of Virginia Hospital Center in Arlington; and, be it

RESOLVED FURTHER, That the Clerk of the House of Delegates prepare a copy of this resolution for presentation to Robin Norman as an expression of the General Assembly's admiration for her many career accomplishments and best wishes for a well-deserved retirement.