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SENATE BILL NO. 1459

AMENDMENT IN THE NATURE OF A SUBSTITUTE

(Proposed by the Senate Committee on Finance
on February 2, 2011)

(Patron Prior to Substitute—Senators Houck and Norment)

A *BILL to amend and reenact §§ 23-9.2:3.02, 23-9.6:1, 23-9.6:1.01, 23-38.88, 23-38.90, 23-38.91, and 23-38.93 of the Code of Virginia; to amend the Code of Virginia by adding in Title 23 a chapter numbered 4.9:1, consisting of sections numbered 23-38.87:10 through 23-38.87:21; and to repeal § 23-9.2:3.03 of the Code of Virginia, relating to reform and restructuring of the Commonwealth's system of higher education.*

Be it enacted by the General Assembly of Virginia:

1. That §§ 23-9.2:3.02, 23-9.2:3, 23-9.6:1.01, 23-9.6:1, 23-9.14:2, 23-38.88, 23-38.90, 23-38.91, and 23-38.93 of the Code of Virginia are amended and reenacted and that the Code of Virginia is amended by adding in Title 23 a chapter numbered 4.9:1, consisting of sections numbered 23-38.87:10 through 23-38.87:21, as follows:

§ 23-9.2:3.02. Articulation, transfer, and dual enrollment and admissions agreements; admission of certain community college graduates.

A. The governing board of each four-year public institution of higher education shall develop, consistent with the State Council of Higher Education Guidelines and the institution's six-year plan as set forth in ~~§ 23-9.2:3.03~~ § 23-38.87:17, articulation, transfer, and dual enrollment and admissions agreements with uniform application to all institutions within the Virginia Community College System and any two-year public institution of higher education that (i) meet appropriate general education and program requirements at the four-year institutions; (ii) provide additional opportunities for associate degree graduates to be admitted and enrolled; and (iii) establish dual admissions programs for qualified students to be simultaneously accepted by a community college and, contingent upon the successful completion of an acceptable associate degree program from the community college, by the four-year public institution of higher education.

B. A *Uniform Certificate of General Studies* shall be developed by the State Council of Higher Education, the Virginia Community College System, and the public institutions of higher education as set forth in subdivision 20 of § 23-9.6:1. All credits earned by students attending a two-year college who complete an approved one-year certificate of general studies program shall be transferrable to a four-year public institution of higher education in accordance with Council guidelines. Credits earned by high school students who earn a transfer associate degree from a Virginia community college while completing high school shall be transferrable to the four-year public institution of higher education to which they have been admitted.

C. The State Council of Higher Education for Virginia shall submit an annual report to the Senate Committee on Education and Health and the House Committee on Education specifying the total number of transfer students each institution of higher education admitted, enrolled, and graduated from institutions within the Virginia Community College System.

C.D. Students enrolling at an institution within the Virginia Community College System or a two-year public institution of higher education may declare an intention in writing to transfer to a four-year public institution of higher education in Virginia having an articulation agreement with the relevant community college or two-year public institution. If a student (i) completes an associate degree within four years of submitting a written declaration of intent to transfer to a four-year public institution of higher education in Virginia and (ii) enrolls in such an institution within 18 months of completing an associate degree, the articulation agreement in force at the time of the student's declaration shall determine those credits that will be transferred from the community college or two-year public institution to the four-year public institution upon successful completion of an associate degree.

D. E. Nothing in this section shall be construed to require the admission of students of the Virginia Community College System by a four-year public institution of higher education.

E.F. The State Council of Higher Education, consistent with its responsibility to facilitate the development of articulation, transfer, and dual enrollment and admissions agreements set forth in §§ 23-9.6:1 and 23-9.14:2, shall develop guidelines for such agreements, including the conditions required to establish dual admissions programs for qualified students to be simultaneously accepted by a community college and a four-year public institution of higher education and, upon successful completion of an acceptable associate degree program from the community college, to be automatically enrolled in the four-year institution of higher education. Dual admissions agreements shall set forth (i) the obligations of the students accepted in such programs, including grade point average requirements, acceptable associate degree majors, and completion timetables; and (ii) the student's access to the

60 privileges of enrollment in both institutions during the time enrolled in either institution.

61 § 23-9.6:1. Duties of Council generally.

62 In addition to such other duties as may be prescribed elsewhere, the State Council of Higher
63 Education shall:

64 1. Develop a statewide strategic plan that (i) reflects the goals set forth in subsection B of
65 § 23-38.88, or (ii) *once adopted, reflects the goals and objectives developed pursuant to subdivision B 6*
66 *of § 23-38.87:20* for higher education in the Commonwealth, identifies a coordinated approach to such
67 state and regional goals, and emphasizes the future needs for higher education in Virginia at both the
68 undergraduate and the graduate levels, as well as the mission, programs, facilities and location of each
69 of the existing institutions of higher education, each public institution's six-year plan, and such other
70 matters as the Council deems appropriate. The Council shall revise such plans at least once every six
71 years and shall submit such recommendations as are necessary for the implementation of the plan to the
72 Governor and the General Assembly.

73 2. Review and approve or disapprove any proposed change in the statement of mission of any
74 presently existing public institution of higher education and to define the mission of all public
75 institutions of higher education created after the effective date of this provision. The Council shall,
76 within the time prescribed in subdivision 1, make a report to the Governor and the General Assembly
77 with respect to its actions hereunder. No such actions shall become effective until 30 days after
78 adjournment of the session of the General Assembly next following the filing of such a report. Nothing
79 contained in this provision shall be construed to authorize the Council to modify any mission statement
80 adopted by the General Assembly, nor to empower the Council to affect, either directly or indirectly, the
81 selection of faculty or the standards and criteria for admission of any public institution, whether related
82 to academic standards, residence or other criteria; it being the intention of this section that faculty
83 selection and student admission policies shall remain a function of the individual institutions.

84 3. Study any proposed escalation of any public institution to a degree-granting level higher than that
85 level to which it is presently restricted and to submit a report and recommendation to the Governor and
86 the General Assembly relating to the proposal. The study shall include the need for and benefits or
87 detriments to be derived from the escalation. No such institution shall implement any such proposed
88 escalation until the Council's report and recommendation have been submitted to the General Assembly
89 and the General Assembly approves the institution's proposal.

90 4. Review and approve or disapprove all enrollment projections proposed by each public institution
91 of higher education. The Council's projections shall be in numerical terms by level of enrollment and
92 shall be used for budgetary and fiscal planning purposes only. The Council shall develop estimates of
93 the number of degrees to be awarded by each institution and include those estimates in its reports of
94 enrollment projections. The student admissions policies for the institutions and their specific programs
95 shall remain the sole responsibility of the individual boards of visitors; however, all four-year
96 institutions shall adopt dual admissions policies with the community colleges, as required by
97 § 23-9.2:3.02.

98 5. Review and approve or disapprove all new academic programs which any public institution of
99 higher education proposes. As used herein, "academic programs" include both undergraduate and
100 graduate programs.

101 6. Review and require the discontinuance of any undergraduate or graduate academic program that is
102 presently offered by any public institution of higher education when the Council determines that such
103 academic program is (i) nonproductive in terms of the number of degrees granted, the number of
104 students served by the program, the program's effectiveness, and budgetary considerations, or (ii)
105 supported by state funds and is unnecessarily duplicative of academic programs offered at other public
106 institutions of higher education in the Commonwealth. The Council shall make a report to the Governor
107 and the General Assembly with respect to the discontinuance of any such academic program. No such
108 discontinuance shall become effective until 30 days after the adjournment of the session of the General
109 Assembly next following the filing of such report.

110 7. Review and approve or disapprove the creation and establishment of any department, school,
111 college, branch, division or extension of any public institution of higher education that such institution
112 proposes to create and establish. This duty and responsibility shall be applicable to the proposed creation
113 and establishment of departments, schools, colleges, branches, divisions and extensions, whether located
114 on or off the main campus of the institution in question. If any organizational change is determined by
115 the Council to be proposed solely for the purpose of internal management and the institution's curricular
116 offerings remain constant, the Council shall approve the proposed change. Nothing in this provision shall
117 be construed to authorize the Council to disapprove the creation and establishment of any department,
118 school, college, branch, division or extension of any institution that has been created and established by
119 the General Assembly.

120 8. Review the proposed closure of any academic program in a high demand or critical shortage area,
121 as defined by the Council, by any public institution of higher education and assist in the development of

122 an orderly closure plan, when needed.

123 9. Develop a uniform, comprehensive data information system designed to gather all information
124 necessary to the performance of the Council's duties. The system shall include information on
125 admissions, enrollments, self-identified students with documented disabilities, personnel, programs,
126 financing, space inventory, facilities and such other areas as the Council deems appropriate. When
127 consistent with the Government Data Collection and Dissemination Practices Act, the Virginia
128 Unemployment Compensation Act, and applicable federal law, the Council, acting solely or in
129 partnership with the Virginia Department of Education or the Virginia Employment Commission, may
130 contract with private entities to create de-identified student records for the purpose of assessing the
131 performance of institutions and specific programs relative to the workforce needs of the Commonwealth.
132 For the purposes of this section, "de-identified student records" means records in which all personally
133 identifiable information has been removed.

134 10. Develop in cooperation with institutions of higher education guidelines for the assessment of
135 student achievement. An institution shall use an approved program that complies with the guidelines of
136 the Council and is consistent with the institution's mission and educational objectives in the development
137 of such assessment. The Council shall report the institutions' assessments of student achievement in the
138 biennial revisions to the state's master plan for higher education.

139 11. Develop in cooperation with the appropriate state financial and accounting officials and to
140 establish uniform standards and systems of accounting, record keeping and statistical reporting for the
141 public institutions of higher education.

142 12. Review biennially and approve or disapprove all changes in the inventory of educational and
143 general space that any public institution of higher education may propose, and to make a report to the
144 Governor and the General Assembly with respect thereto. No such change shall be made until 30 days
145 after the adjournment of the session of the General Assembly next following the filing of such report.

146 13. Visit and study the operations of each of the public institutions of higher education at such times
147 as the Council shall deem appropriate and to conduct such other studies in the field of higher education
148 as the Council deems appropriate or as may be requested by the Governor or the General Assembly.

149 14. Provide advisory services to private, accredited and nonprofit institutions of higher education,
150 whose primary purpose is to provide collegiate or graduate education and not to provide religious
151 training or theological education, on academic, administrative, financial and space utilization matters.
152 The Council may also review and advise on joint activities, including contracts for services between
153 such public and private institutions of higher education or between such private institutions and any
154 agency of the Commonwealth or political subdivision thereof.

155 15. Adopt such rules and regulations as the Council believes necessary to implement all of the
156 Council's duties and responsibilities as set forth in this Code. The various public institutions of higher
157 education shall comply with such rules and regulations.

158 16. Issue guidelines consistent with the provisions of the federal Family Education Rights and
159 Privacy Act (FERPA), 20 U.S.C. § 1232g requiring public institutions of higher education to release a
160 student's academic and disciplinary record to a student's parent.

161 17. Require that each institution of higher education formed, chartered, or established in the
162 Commonwealth after July 1, 1980, shall ensure the preservation of student transcripts in the event of
163 institutional closure or revocation of approval to operate in the Commonwealth of Virginia. An
164 institution may provide for the preservation of student transcripts by binding agreement with another
165 institution of higher education with which it is not corporately connected or in such other way as the
166 Council may authorize by regulation. In the event an institution closes, or has its approval to operate in
167 the Commonwealth revoked, the Council, through its Director, may take such action as is necessary to
168 secure and preserve the student transcripts until such time as an appropriate institution accepts all or
169 some of the transcripts. Nothing in this section shall be deemed to interfere with the right of a student
170 to his own transcripts; nor shall this section authorize disclosure of student records except as may
171 otherwise be authorized by law.

172 18. Require the development and submission of articulation, transfer, and dual enrollment and
173 admissions agreements between two- and four-year public institutions of higher education in Virginia,
174 including programs for qualified students to be simultaneously accepted by a community college and a
175 four-year public institution of higher education and, upon successful completion of an associate degree
176 program from the community college, to be automatically enrolled in the four-year institution of higher
177 education. Dual admissions agreements shall set forth (i) the obligations of the students accepted in such
178 programs, including grade point average requirements, acceptable associate degree majors, and
179 completion timetables; and (ii) the student's access to the privileges of enrollment in both institutions
180 during the time enrolled in either institution. Such agreements shall be subject to the admissions
181 requirements of the four-year institutions, except as provided in § 23-9.2:3.02.

182 19. Provide periodic updates of base adequacy funding guidelines adopted by the Joint Subcommittee

183 Studying Higher Education Funding Policies for the various public institutions.

184 20. Develop a uniform certificate of general studies program, in consultation with the Virginia
185 Community College System and Virginia public institutions of higher education, to be offered at each
186 community college in Virginia. Such program shall ensure that a community college student who
187 completes the one-year certificate program shall be able to transfer all credits to a four-year public
188 institution of higher education in the Commonwealth upon acceptance to the institution.

189 In carrying out its duties and responsibilities, the Council, insofar as practicable, shall preserve the
190 individuality, traditions and sense of responsibility of the respective institutions. The Council, insofar as
191 practicable, shall seek the assistance and advice of the respective institutions in fulfilling all of its duties
192 and responsibilities.

193 § 23-9.6:1.01. Assessments of institutional performance.

194 A. 1. The State Council shall develop and revise from time to time, in consultation with the
195 respective chairmen of the House Committees on Education and Appropriations and the Senate
196 Committees on Finance and Education and Health or their designees, representatives of public
197 institutions of higher education, and such other state officials as may be designated by the Governor,
198 objective measures of educational-related performance and institutional performance benchmarks for such
199 objective measures. At a minimum, the State Council shall develop objective measures and institutional
200 performance benchmarks for the goals and objectives set forth in subdivisions B 1 through B 10 of
201 § 23-38.88.

202 The State Council shall develop the initial objective measures and performance benchmarks for
203 consideration by the Governor and the General Assembly no later than October 1, 2005.

204 2. The Governor shall develop and revise from time to time objective measures of financial and
205 administrative management performance and related institutional performance benchmarks for the goals
206 and objectives set forth in subdivision B 11 of § 23-38.88. The Governor shall develop the initial
207 measures and performance benchmarks and report his recommendations to the General Assembly prior
208 to November 15, 2005.

209 B. The Governor shall include objective measures of financial and administrative management and
210 educational-related performance and related institutional performance benchmarks as described in
211 subsection A in "The Budget Bill" submitted as required by subsection A of § 2.2-1509 or in his
212 proposed gubernatorial amendments to the general appropriation act pursuant to subsection E of
213 § 2.2-1509.

214 C. The State Council shall annually assess the degree to which each individual public institution of
215 higher education has met the financial and administrative management and educational-related
216 performance benchmarks set forth in the appropriation act in effect. Such annual assessment shall be
217 based upon the objective measures and institutional performance benchmarks included in the annual
218 appropriation act in effect. The State Council shall request assistance from the Secretaries of Finance
219 and Administration, who shall provide such assistance, for purposes of assessing whether or not public
220 institutions of higher education have met the financial and administrative management performance
221 benchmarks.

222 No later than June 1 of every fiscal year beginning with the fiscal year that immediately follows the
223 fiscal year of implementation as defined in § 2.2-5005, the State Council shall provide a certified written
224 report of the results of such annual assessment to the Governor and the respective chairmen of the
225 House Committees on Education and Appropriations and the Senate Committees on Finance and
226 Education and Health.

227 Those institutions that are certified by the State Council as having met the financial and
228 administrative management and educational-related performance benchmarks in effect for the fiscal year
229 as set forth in the general appropriation act shall be entitled to the financial benefits set forth in
230 § 2.2-5005. Such benefits shall first be provided as determined under such section.

231 *D. Notwithstanding any other provision of this section, no institution shall be required to submit*
232 *documentation that it has met the financial and administrative management and educational-related*
233 *performance benchmarks set forth in the general appropriations act for the fiscal years 2011-2012 and*
234 *2012-2013. If an institution is certified by the State Council as having met the financial and*
235 *administrative management and educational-related performance benchmarks for the fiscal year*
236 *2010-2011, then such institution shall be entitled to the financial benefits set forth in subdivision B 14*
237 *of § 2.2-1124, subsection C of § 2.2-1132, subdivisions 4 and 5 of § 2.2-1149, subsection C of § 1150,*
238 *subdivision C 2 of § 2.2-1153, § 2.2-1153, § 2.2-1404.1, subdivision A 4 of § 2.2-2007, subsection E of*
239 *§ 2.2-2901, § 2.2-5005, subdivisions 1 and 3 of § 23-38.90, and subsection C of § 36-98.1 for the fiscal*
240 *years 2011-2012 and 2012-2013.*

241 CHAPTER 4.9:1.

242 THE VIRGINIA HIGHER EDUCATION OPPORTUNITY ACT OF 2011.

243 § 23-38.87:10. Short title; purpose.

244 This chapter may be cited as the "Preparing for the Top Jobs of the 21st Century: The Virginia

245 Higher Education Opportunity Act of 2011," the "Top Jobs Act," or "TJ21." The objective of this
 246 chapter is to fuel strong economic growth in the Commonwealth and prepare Virginians for the top job
 247 opportunities in the knowledge-driven economy of the 21st Century by establishing a long-term
 248 commitment, policy, and framework for sustained investment and innovation that will enable the
 249 Commonwealth to build upon the strengths of its excellent higher education system and achieve national
 250 and international leadership in college degree attainment and personal income, and that will ensure
 251 these educational and economic opportunities are accessible and affordable for all capable and
 252 committed Virginia students.

253 In furtherance of this the objective, the following purposes shall inform the development and
 254 implementation of funding policies, performance criteria, economic opportunity metrics, and
 255 recommendations required by this chapter:

256 1. To ensure an educated workforce in Virginia through a public-private higher education system
 257 whose hallmarks are instructional excellence, affordable access, economic impact, institutional diversity
 258 and managerial autonomy, cost-efficient operation, technological and pedagogical innovation, and
 259 reform-based investment;

260 2. To take optimal advantage of the demonstrated correlation between higher education and
 261 economic growth by investing in a manner that will generate economic growth, job creation, personal
 262 income growth, and revenues generated for state and local government in Virginia;

263 3. To place Virginia among the most highly educated states and countries by conferring
 264 approximately 100,000 cumulative additional undergraduate degrees on Virginians between 2011 and
 265 2025, accompanied by a comparable percentage increase in privately conferred Virginia undergraduate
 266 degrees over the same period, and to achieve these targets by expanding enrollment of Virginians at
 267 public and private higher education institutions in the Commonwealth, improving undergraduate
 268 graduation and retention rates in the Virginia higher education system, and increasing degree
 269 completion by Virginians with partial credit toward a college degree, including students with ongoing
 270 job and family commitments who need access to nontraditional college-level educational opportunities;

271 4. To enhance personal opportunity and earning power for individual Virginians by increasing
 272 college degree attainment in the Commonwealth, especially in high-demand, high-income fields such as
 273 science, technology, engineering, mathematics, and health care, and by providing information about the
 274 economic value and impact of individual degree programs by institution;

275 5. To promote university-based research that produces outside investment in Virginia, fuels economic
 276 advances, triggers commercialization of new products and processes, fosters the formation of new
 277 businesses, leads businesses to bring their facilities and jobs to Virginia, and in other ways helps place
 278 the Commonwealth on the leading edge in the knowledge-driven economy;

279 6. To support the national effort to enhance the security and economic competitiveness of the United
 280 States of America, and to secure a leading economic position for the Commonwealth of Virginia,
 281 through increased research and instruction in science, technology, engineering, mathematics, and related
 282 fields, which require qualified faculty, appropriate research facilities and equipment, public-private and
 283 intergovernmental collaboration, and sustained state support;

284 7. To preserve and enhance the Virginia higher education system's excellence and cost-efficiency
 285 through reform-based investment that promotes innovative instructional models and pathways to degree
 286 attainment, including optimal use of physical facilities and instructional resources throughout the year,
 287 technology-enhanced instruction, sharing of instructional resources between and among colleges,
 288 universities, and other degree-granting entities in the Commonwealth, increased online learning
 289 opportunities for nontraditional students, improved rate and pace of degree completion, expanded
 290 availability of dual enrollment and advanced placement options and early college commitment programs,
 291 expanded community college transfer options leading to bachelor's degree completion, and enhanced
 292 college readiness before matriculation, among other reforms;

293 8. To realize the potential for enhanced benefits from the Restructured Higher Education Financial
 294 and Administrative Operations Act of 2005 (§ 23-38.88 et seq.), through a sustained commitment to the
 295 principles of autonomy, accountability, affordable access, and mutual trust and obligation underlying the
 296 restructuring initiative; and

297 9. To establish a higher education funding framework and policy that promotes stable, predictable,
 298 equitable, and adequate funding, facilitates effective planning at the institutional and state levels,
 299 provides incentives for increased enrollment of Virginia students at public and private nonprofit colleges
 300 and universities in the Commonwealth, provides need-based financial aid for low-income and
 301 middle-income students and families, relieves the upward pressure on tuition associated with loss of
 302 state support due to economic downturns or other causes, and provides financial incentives to promote
 303 innovation and enhanced economic opportunity in furtherance of the objective of this chapter.

304 10. To recognize that the unique mission and contributions of each institution of higher education in
 305 the Commonwealth is consistent with the desire to build upon the strengths of the Commonwealth's

306 *excellent system of higher education, to afford these unique missions and contributions appropriate*
307 *safeguards, and to allow these attributes to inform the development and implementation of funding*
308 *policies, performance criteria, economic opportunity metrics, and recommendations in the furtherance of*
309 *this chapter's objectives.*

310 § 23-38.87:11. *Definitions.*

311 *For purposes of this chapter, unless the context clearly requires otherwise:*

312 *"College degree" means an undergraduate degree from an accredited two-year or four-year public or*
313 *private institution of higher education.*

314 *"Cost of education" means the operating funds necessary during a fiscal year to provide educational*
315 *and general services, other than research and public service, to students attending an institution in that*
316 *fiscal year.*

317 *"Council" means the State Council of Higher Education for Virginia.*

318 *"Educational and general fees" means fees over and above tuition charged for certain educational*
319 *and general services.*

320 *"Educational and general services" means services associated with instruction, academic support,*
321 *student services, institutional support, research, public service, and operation and maintenance of*
322 *physical plant, with adjustments based on particular state policies related to specific institutional*
323 *conditions, but does not include services associated with programs and administrative services that are*
324 *required to be self-supporting or are otherwise supported by funds other than general funds, such as*
325 *food services, university-owned or university-leased dormitories or other living facilities, athletic*
326 *programs, and other self-supporting programs.*

327 *"Enrollment" or "student enrollment" means the number of full-time equivalent students.*

328 *"Fiscal year" means the period from July 1 of one calendar year to June 30 of the next calendar*
329 *year.*

330 *"Institution" or "public institution of higher education" means each two-year and four-year public*
331 *institution of higher education in the Commonwealth and, in the case of the Virginia Community College*
332 *System, the system as a whole, not each community college.*

333 *"Peer institutions" for an institution means those institutions determined by the Council, in*
334 *consultation with the institution, the Secretary of Education or his designee, the Director of the*
335 *Department of Planning and Budget or his designee, and the Chairs of the House Committee on*
336 *Appropriations and the Senate Committee on Finance or their designees, to be most similar to the*
337 *institution and therefore to provide a fair comparison in determining what the appropriate and*
338 *competitive faculty salaries for that institution should be.*

339 *"STEM" means science, technology, engineering, and mathematics.*

340 *"Student" means a full-time or part-time undergraduate, graduate, or professional student attending a*
341 *public institution of higher education and enrolled in a degree program.*

342 *"Virginia student" means a student who is eligible for in-state tuition pursuant to § 23-7.4.*

343 § 23-38.87:12. *Higher education funding policy.*

344 *The funding policy for public institutions of higher education shall be comprised of amounts for each*
345 *institution from the state general fund, from funds other than the state general fund, or both, for each*
346 *fiscal year of a biennium for:*

347 *1. Basic operations and instruction, as provided in § 23-38.87:13;*

348 *2. Each Virginia undergraduate student actually enrolled at the institution, as provided in*
349 *§ 23-38.87:14;*

350 *3. Need-based financial aid, as provided in § 23-38.87:15; and*

351 *4. Support for targeted financial incentives that encourage and reward progress toward the policy*
352 *objectives specified in this chapter, as provided in § 23-38.87:16.*

353 § 23-38.87:13. *Calculation of state general fund share of an institution's basic operations and*
354 *instruction funding need; cost of education.*

355 *A. Following consultation with each institution and the Higher Education Advisory Committee*
356 *described in § 23-38.87:20, the Council shall calculate each institution's basic operations and*
357 *instruction funding need as provided in subsection B for each year of the next biennium and shall make*
358 *that calculation available to the Governor, the General Assembly, and all public institutions of higher*
359 *education. Each institution's basic operations and instruction funding need, and the Commonwealth's*
360 *funding split policy by which 67 percent of an institution's cost of education for Virginia students is*
361 *funded from the state general fund and 33 percent from funds other than the state general fund, shall be*
362 *taken into account by the Governor during the preparation of his proposed biennial budget bill*
363 *recommending the appropriation act for the next biennium and by the General Assembly in enacting*
364 *that act. Between these biennial recalculations, an institution's appropriated basic operations and*
365 *instruction funding may be increased or decreased for (i) an increase or decrease in Virginia*
366 *undergraduate student enrollment as provided in § 23-38.87:14, (ii) meeting or not meeting targeted*
367 *financial incentives listed in § 23-38.87:16, and (iii) any other purpose deemed appropriate by the*

368 General Assembly.

369 B. An institution's basic operations and instruction funding need for each fiscal year of the biennium
 370 shall be the sum of (i) the institution's cost of education for the total enrollment of students who actually
 371 attended that institution during the fiscal year that ended on June 30 of each odd-numbered year, which
 372 shall be determined using a cost-based funding policy that consists of a set of formulas for calculating
 373 educational cost based on faculty-student ratios by discipline and level, and the educational and general
 374 programs of instruction, academic support, student services, institutional support, and operation and
 375 maintenance of physical plant, with adjustments to the funding policy based on particular state policies
 376 or specific institutional missions or conditions, (ii) the amount required to reach the Commonwealth's
 377 faculty salary goal of the 60th percentile of the most recently reported average faculty salaries paid by
 378 that institution's peer institutions, and (iii) such other funding for educational and general services as
 379 the General Assembly may appropriate.

380 C. State general funds shall be allocated and appropriated to institutions in a fair and equitable
 381 manner such that, to the extent practicable, the percentage of the cost of education for Virginia students
 382 enrolled at an institution to be funded from state general funds is the same for each institution. To the
 383 extent that the percentages differ among institutions, that fact shall be taken into account as the
 384 Governor deems appropriate in his budget bill and by the General Assembly as it deems appropriate in
 385 the appropriation act.

386 § 23-38.87:14. Per student enrollment-based funding.

387 A. In order to incentivize Virginia undergraduate student enrollment growth at the Commonwealth's
 388 public institutions of higher education in furtherance of the increased degree conferral objectives of this
 389 chapter, the Governor shall recommend and the General Assembly shall determine and appropriate to
 390 the institutions a per student amount that shall follow each Virginia undergraduate student to the
 391 institution in which the student enrolls. Recommendations regarding this Virginia undergraduate student
 392 enrollment growth incentive shall be developed and reviewed as provided in subdivision B 2 of
 393 § 23-38.87:20.

394 B. The Governor shall consider and recommend as he deems appropriate and the General Assembly
 395 shall consider and provide as it deems appropriate additional general fund appropriations to address
 396 the unfunded enrollment growth that occurred between the 2005-2006 fiscal year and the enactment of
 397 this chapter.

398 C. In order to assist the General Assembly in determining the per student amount provided for in
 399 subsection A and its relation to the per student amount provided to private nonprofit institutions of
 400 higher education pursuant to the Tuition Assistance Grant Act (§ 23-38.11 et seq.), each private
 401 nonprofit institution of higher education eligible to participate in the Tuition Assistance Grant Program
 402 shall submit to the Council its Virginia student enrollment projections for that fiscal year and its actual
 403 Virginia student enrollment for the prior fiscal year in a manner determined by the Council. The student
 404 admissions policies for the private institutions and their specific programs shall remain the sole
 405 responsibility of the governing boards of the individual institutions.

406 § 23-38.87:15. Need-based financial aid.

407 Each institution shall include in its six-year plan required by § 23-38.87:17 an institutional student
 408 financial aid commitment that, in conjunction with general funds appropriated for that purpose, provides
 409 assistance to students from both low-income and middle-income families. Each institution's six-year plan
 410 required by § 23-38.87:17 shall take into account the information and recommendations resulting from
 411 the review of federal and state financial aid programs and institutional practices conducted pursuant to
 412 subdivisions B 3 and C 1 of § 23-38.87:20. The definitions of "low-income family" and "middle-income
 413 family" shall be developed and reviewed pursuant to subdivision B 3 of § 23-38.87:20.

414 § 23-38.87:16. Targeted economic and innovation incentives.

415 A. The Governor shall consider and may recommend and the General Assembly shall consider and
 416 may fund targeted economic and innovation incentives to achieve the purposes of this chapter. Such
 417 incentives may include, but are not limited to:

- 418 1. Enrollment of Virginia students, in addition to the per student funding provided by § 23-38.87:14;
- 419 2. Degree completion for Virginia residents who have partial credit completion for a degree;
- 420 3. Degree completion in a timely or expedited manner;
- 421 4. Retention and graduation rates;
- 422 5. Degree production in the areas of science, technology, engineering, and mathematics and other
 423 high-need areas such as the health care-related professions;
- 424 6. Research, including regional and public-private collaboration;
- 425 7. Optimal year-round utilization of resources and other efficiency reforms;
- 426 8. Technology-enhanced instruction, including course redesign, online instruction, and resource
 427 sharing among institutions;
- 428 9. Enhanced community college transfer programs and grants and other enhanced degree path

429 programs; and

430 10. Other incentives based on the economic opportunity metrics developed pursuant to subdivision B
431 6 of § 23-38.87:20.

432 Maintenance of effort initiatives shall also be considered for individual institutions with unique
433 missions and demonstrable performance in specific incentive areas.

434 B. The criteria for measuring whether the incentives in subsection A have been met, and the benefits
435 or consequences for meeting or not meeting such incentives, shall be developed and reviewed as
436 provided in subdivisions B 4 and B 5 of § 23-38.87:20.

437 § 23-38.87:17. Institutional six-year plans.

438 A. The governing board of each public institution of higher education shall develop and adopt
439 biennially and amend or affirm annually a six-year plan for the institution and shall submit that plan to
440 the Council, the Governor, and the Chairs of the House Committee on Appropriations and the Senate
441 Committee on Finance no later than July 1 of each odd-numbered year, and shall submit amendments to
442 or an affirmation of that plan no later than July 1 of each even-numbered year or at any other time
443 permitted by the Governor or General Assembly.

444 B. The Secretary of Finance, Secretary of Education, Director of the Department of Planning and
445 Budget, Executive Director of the Council, Staff Director of the House Committee on Appropriations,
446 and Staff Director of the Senate Committee on Finance, or their designees, shall review each
447 institution's plan or amendments and provide comments to the institution on that plan by September 1 of
448 the relevant year. Each institution shall respond to any such comments by October 1 of that year.

449 C. Each plan shall be structured in accordance with, and be consistent with, the purposes of this
450 chapter set forth in § 23-38.87:10 and the criteria developed pursuant to § 23-38.87:20, and shall be in
451 a form and manner prescribed by the Council, in consultation with the Secretary of Finance, Secretary
452 of Education, Director of the Department of Planning and Budget, Executive Director of the Council,
453 Staff Director of the House Committee on Appropriations, and Staff Director of the Senate Committee
454 on Finance, or their designees.

455 D. Each plan shall address the institution's academic, financial, and enrollment plans, to include the
456 number of Virginia and out-of-state students, for the six-year period and shall include:

457 1. Financial planning reflecting the institution's anticipated level of general fund, tuition, and other
458 nongeneral fund support for each year of the next biennium. The plan also shall include the institution's
459 anticipated annual tuition and educational and general fee charges required by (i) degree level and (ii)
460 domiciliary status, as provided in § 23-38.87:18, and shall indicate the planned use of any projected
461 increase in general fund, tuition, or other nongeneral fund revenues. The plan shall be based upon any
462 assumptions provided by the Council, following consultation with the Department of Planning and
463 Budget and the staffs of the House Committee on Appropriations and the Senate Committee on Finance,
464 for funding related to state general fund support pursuant to §§ 23-38.87:13, 23-38.87:14, 23-38.87:15,
465 and 23-38.87:16, and shall be aligned with the institution's six-year enrollment projections;

466 2. Plans for providing financial aid to help mitigate the impact of tuition and fee increases on
467 low-income and middle-income students and their families as described in § 23-38.87:15, including the
468 projected mix of grants and loans;

469 3. Degree conferral targets for Virginia undergraduate students;

470 4. Plans for optimal year-round use of the institution's facilities and instructional resources;

471 5. Plans for the development of an instructional resource sharing program with other institutions of
472 higher education in the Commonwealth;

473 6. Plans with regard to any other incentives set forth in § 23-38.87:16 or to any other matters the
474 institution deems appropriate; and

475 7. The identification of (i) new programs or initiatives including quality improvements and (ii)
476 institution-specific funding based on particular state policies or institution-specific programs, or both, as
477 provided in subsection C of § 23-38.87:19.

478 E. In developing such plans, each public institution of higher education shall give consideration to
479 potential future impacts of tuition increases on the Virginia College Savings Plan (§ 23-38.75 et seq.)
480 and shall discuss such potential impacts with the Virginia College Savings Plan. The chief executive
481 officer of the Virginia College Savings Plan shall provide to each institution the Plan's assumptions
482 underlying the contract pricing of the program.

483 § 23-38.87:18. Tuition and fees.

484 A. The board of visitors of each of the Commonwealth's public institutions of higher education, or in
485 the case of the Virginia Community College System the State Board for Community Colleges, shall
486 continue to fix, revise from time to time, charge and collect tuition, fees, rates, rentals, and other
487 charges for the services, goods, or facilities furnished by or on behalf of such institution and may adopt
488 policies regarding any such service rendered or the use, occupancy, or operation of any such facility.

489 B. Except to the extent included in the institution's six-year plan as provided in subsection C, if the
490 total of an institution's tuition and educational and general fees for a fiscal year for Virginia students

491 exceeds the difference for that fiscal year between (i) the institution's cost of education for all students,
 492 as calculated pursuant to clause (i) of subsection B of § 23-38.87:13, and (ii) the sum of the tuition and
 493 educational and general fees for non-Virginia students, the state general funds appropriated for its basic
 494 operations and instruction pursuant to subsection A of § 23-38.87:13, and its per student funding
 495 provided pursuant to § 23-38.87:14, the institution shall forego new state funding at a level above the
 496 general funds received by the institution during the 2010-2011 fiscal year, at the discretion of the
 497 General Assembly, and shall be obligated to provide increased financial aid to maintain affordability for
 498 students from low-income and middle-income families. This limitation shall not apply to any portion of
 499 tuition and educational and general fees for Virginia students allocated to student financial aid, to an
 500 institution's share of state-mandated salary or fringe benefit increases, to increases with funds other
 501 than state general funds for the improvement of faculty salary competitiveness above the level included
 502 in the calculation in clause (i) of subsection B of § 23-38.87:13, to the institution's share of any of the
 503 targeted financial incentives described in § 23-38.87:16, to unavoidable cost increases such as operation
 504 and maintenance for new facilities and utility rate increases, or to other items directly attributable to an
 505 institution's unique mission and contributions.

506 C. Nothing in subsection B shall prohibit an institution from including in its six-year plan required
 507 by § 23-38.87:17 (i) new programs or initiatives including quality improvements or (ii)
 508 institution-specific funding based on particular state policies or institution-specific programs, or both,
 509 that will cause the total of the institution's tuition and educational and general fees for a fiscal year for
 510 Virginia students to exceed the difference for that fiscal year between (a) the institution's cost of
 511 education for all students, as calculated pursuant to clause (i) of subsection B of § 23-38.87:13, and (b)
 512 the sum of the tuition and educational and general fees for the institution's non-Virginia students, the
 513 state general funds appropriated for its basic operations and instruction pursuant to subsection A of
 514 § 23-38.87:13, and its per student funding provided pursuant to § 23-38.87:14.

515 § 23-38.87:19. Creation of STEM public-private partnership; duties and responsibilities.

516 In order to increase the number of students completing degrees in the high-demand, high-impact
 517 fields of science, technology, engineering, and mathematics (STEM), and other high-demand,
 518 anticipated-shortage fields such as the health care-related professions, and to help develop and guide
 519 the implementation of a comprehensive plan for higher degree attainment in these fields, the Secretaries
 520 of Education and Finance, in cooperation with the House Committees on Appropriations and Education
 521 and the Senate Committees on Finance and on Education and Health, shall cause to be formed a
 522 public-private partnership comprised of private-sector leaders, distinguished representatives from the
 523 scientific community (including retired military personnel, government scientists, and researchers),
 524 educational experts, relevant state and local government officials, and others as they deem appropriate.
 525 The partnership shall advise on, and may collaborate with public and private entities to develop and
 526 implement strategies to address, such priority issues as (i) determining the need for additional
 527 high-demand degree enrollment, capacity, and resources at the Commonwealth's public and private
 528 institutions of higher education; (ii) incentivizing greater coordination, innovation, and private
 529 collaboration in kindergarten through secondary school STEM and other high-demand degree initiatives;
 530 (iii) determining and refining best practices in STEM instruction and leveraging those best practices to
 531 promote STEM education in both the Commonwealth's higher education institutions and its elementary
 532 and secondary schools; (iv) enhancing teacher education and professional development in STEM
 533 disciplines; (v) strengthening mathematics readiness in secondary schools through earlier diagnosis and
 534 remediation of deficiencies; (vi) providing financial incentives to increase STEM enrollment and degree
 535 production at the Commonwealth's public and private colleges and universities; (vii) providing
 536 assistance to the Commonwealth's public and private colleges and universities in the acquisition and
 537 improvement of STEM-related facilities and equipment; (viii) providing STEM incentives in early college
 538 and university pathway programs and in the community college transfer grant program; (ix) assessing
 539 degree programs using such economic opportunity metrics as marketplace demand, earning potential,
 540 employer satisfaction, and other indicators of the historical and projected economic value and impact of
 541 degrees to provide useful information on degrees to students as they make career choices and to state
 542 policy makers and university decision makers as they decide how to allocate scarce resources; (x)
 543 aligning state higher education efforts with marketplace demands; and (xi) determining such other issues
 544 as the partnership deems relevant to increasing the number of students completing college and
 545 university degrees in STEM and other high-demand fields.

546 § 23-38.87:20. Creation of Higher Education Advisory Committee; duties and responsibilities.

547 A. The Secretary of Education, in consultation with the Chairs of the House Committee on
 548 Appropriations and the Senate Committee on Finance, the Secretary of Finance and the public
 549 institutions of higher education in the Commonwealth, shall convene a Higher Education Advisory
 550 Committee (Advisory Committee) to provide advice and make recommendations on the matters set forth
 551 in subsections B, C and D. The Advisory Committee shall consist of 10 members as follows: a

552 representative of the Office of the Secretary of Education, to be appointed by the Secretary of
553 Education; a representative of the Office of the Secretary of Finance, to be appointed by the Secretary
554 of Finance; a representative of the Council, to be appointed by the chairman of the Council; the staff
555 directors of the House Appropriations Committee and the Senate Finance Committee, or their designees;
556 and the presidents or their designees of five public institutions of higher education, including two
557 doctoral institutions, two comprehensive institutions, and one Community College. The presidents of all
558 of the public institutions of higher education shall select which institutions shall be represented on the
559 Advisory Committee, subject to the parameters set forth in this section. The Advisory Committee shall
560 also appoint a representative from a private, non-profit institution of higher education; however, such
561 representative shall not provide advice or make recommendations concerning policies that solely impact
562 public institutions of higher education. The Advisory Committee may designate other persons to serve on
563 the Advisory Committee, including but not limited to representatives of academic and instructional
564 faculty or fiscal officers from state institutions of higher education.

565 B. Consistent with the objectives of this chapter identified in § 23-38.87:10, the Advisory Committee,
566 in consultation with and with assistance from the staff of the Council and such other assistance it may
567 need, shall develop and review at least every five years, in consultation with the respective Chairs of the
568 House Committees on Appropriations and Education and the Senate Committees on Finance and on
569 Education and Health, or their designees, representatives of public institutions of higher education in
570 the Commonwealth, and such other state officials as may be designated by the Governor:

571 1. The particular state policies and specific institutional missions or conditions that could be used to
572 adjust an institution's cost of education as provided in clause (i) of subsection B of §23-38.87:13,
573 including an initial review and recommendations that, as required by the Governor, are submitted to the
574 Council in time for the Council to make its recommendations to the Governor for his consideration in
575 preparing and submitting to the General Assembly the budget bill for the 2012-2014 biennium.

576 2. The methodology pursuant to subsection A of § 23-38.87:14 for determining how a significant
577 increment of state funding shall follow the student to the two-year or four-year institution in which the
578 student enrolls, how the amount of such per student funding for four-year institutions will be made to
579 correspond as nearly as practical to the per student allocation envisioned under the then-existing
580 appropriation for the Tuition Assistance Grant Act (§ 23-38.11 et seq.) for students attending private
581 nonprofit higher education institutions in the Commonwealth, how and as of what date an institution's
582 student enrollment shall be calculated, how an increase or decrease in Virginia undergraduate student
583 enrollment above or below the enrollment level used to calculate the institution's funding under
584 § 23-38.87:13 shall be reflected in the institution's appropriation pursuant to subsection A of
585 § 23-38.87:14, and the standards and process for determining whether an increase or decrease in
586 Virginia undergraduate student enrollment qualifies for funding under § 23-38.87:14;

587 3. Criteria for determining which families qualify as "low-income" and "middle-income" for purposes
588 of § 23-38.87:15 and how they relate to federal, state and institutional policies governing the provision
589 of financial assistance to students of such families;

590 4. Objective performance criteria for measuring the financial incentives set forth in § 23-38.87:16,
591 and benefits or consequences for meeting or not meeting the incentives included in an institution's
592 six-year plan pursuant to § 23-38.87:17;

593 5. Economic opportunity metrics, such as marketplace demand, earning potential, and employer
594 satisfaction, and other indicators of the historical and projected economic value of degrees that can be
595 used to assess degree programs in order to provide useful information on the economic impact of
596 degrees to students as they make career choices and to state policy makers and university decision
597 makers as they decide how to allocate scarce resources; and

598 6. The additional authority that should be granted to all public institutions of higher education under
599 the Restructured Higher Education Financial and Administrative Operations Act (§ 23-38.88 et seq.),
600 state goals and objectives each public institution of higher education should be expected to achieve,
601 objective criteria for measuring educational-related performance with regard to those goals and
602 objectives, and the benefits or consequences for meeting or not meeting those goals and objectives,
603 including those set forth in § 2.2-5005.

604 The Advisory Committee shall submit its recommendations to the Council, which shall review the
605 recommendations and report its recommendations to the Governor and the Chairs of the House
606 Committees on Appropriations and Education and the Senate Committees on Finance and on Education
607 and Health.

608 C. Consistent with the purposes of this chapter identified in § 23-38.87:10, the Advisory Committee,
609 in consultation with and with assistance from the staff of the Council and such other assistance as it
610 may need, shall review at least every five years, in consultation with the respective Chairs of the House
611 Committees on Appropriations and Education and the Senate Committees on Finance and on Education
612 and Health, or their designees, representatives of public institutions of higher education in the
613 Commonwealth, and such other state officials as may be designated by the Governor:

614 1. Federal and state financial aid programs and institutional practices to ensure that the appropriate
615 level of financial assistance is being provided to both low-income and middle-income families, as
616 required by § 23-38.87:15, including loan forgiveness programs targeted by purpose in furtherance of
617 the objective of this chapter; and

618 2. The Restructured Higher Education Financial and Administrative Operations Act (§ 23-38.88 et
619 seq.) to identify additional ways to reduce costs and enhance efficiency by increasing managerial
620 autonomy with accountability at the institutional level.

621 The Advisory Committee shall submit its recommendations to the Council, which shall review the
622 recommendations and report its recommendations to the Governor and the Chairs of the House
623 Committees on Appropriations and Education and the Senate Committees on Finance and on Education
624 and Health.

625 D. The Advisory Committee shall periodically assess, based upon the institutions' six-year plans and
626 other relevant factors, the degree to which the Commonwealth's system of higher education is meeting
627 the statewide objectives of economic impact, reform, affordability, and access reflected in this chapter,
628 as well as the strategic impact of new general fund investments on achieving those objectives. The
629 Advisory Committee shall submit its assessment and recommendations to the Council, which shall review
630 the assessment and recommendations and report its recommendations to the Governor and the Chairs of
631 the House Committees on Appropriations and Education and the Senate Committees on Finance and on
632 Education and Health.

633 E. In addition to providing advice and making recommendations on the matters set forth in
634 subsections B, C and D, the Advisory Committee shall perform such other duties and undertake such
635 other responsibilities as requested by the Governor or the General Assembly.

636 § 23-38.87:21. Certification by Council.

637 Upon the completion of the development of the objective criteria for measuring goals and objectives
638 described in subdivision B 6 of § 23-38.87:21, and each year thereafter, the Council shall annually
639 assess the degree to which each institution has satisfied any goals or criteria developed by the Higher
640 Education Advisory Committee pursuant to § 23-38.87:20, and shall, by no later than October 1 of each
641 fiscal year, provide a certified written report of the results of such annual assessment to the Governor
642 and the Chairs of the House Committees on Appropriations and Education and the Senate Committees
643 on Finance and on Education and Health. In order to assist the Council in its assessment, each public
644 institution, and each private institution eligible for and seeking to qualify for state general funds, shall
645 furnish periodic reports and other pertinent information, including student-level data, as may be
646 required by the Council. The reports shall include, but not be limited to, copies of institutional financial
647 aid audit reports and audited financial statements.

648 § 23-38.88. Eligibility for restructured financial and administrative operational authority.

649 A. Public institutions of higher education shall be eligible for the following restructured financial and
650 operational authority:

651 1. To dispose of their surplus materials at the location where the surplus materials are held and to
652 retain any proceeds from such disposal as provided in subdivision B 14 of § 2.2-1124;

653 2. To have the option, as provided in subsection C of § 2.2-1132 and pursuant to the conditions and
654 provisions under such subsection, to contract with a building official of the locality in which
655 construction is taking place and for such official to perform any inspection and certifications required for
656 the purpose of complying with the Uniform Statewide Building Code (§ 36-97 et seq.) pursuant to
657 subsection C of § 36-98.1;

658 3. For those public institutions of higher education that have in effect a signed memorandum of
659 understanding with the Secretary of Administration regarding participation in the nongeneral fund
660 decentralization program as set forth in the appropriation act, as provided in subsection C of § 2.2-1132,
661 to enter into contracts for specific construction projects without the preliminary review and approval of
662 the Division of Engineering and Buildings of the Department of General Services, provided such
663 institutions are in compliance with the requirements of the Virginia Public Procurement Act (§ 2.2-4300
664 et seq.) and utilize the general terms and conditions for those forms of procurement approved by the
665 Division and the Office of the Attorney General;

666 4. To acquire easements as provided in subdivision 4 of § 2.2-1149;

667 5. To enter into an operating/income lease or capital lease pursuant to the conditions and provisions
668 provided in subdivision 5 of § 2.2-1149;

669 6. To convey an easement pertaining to any property such institution owns or controls as provided in
670 subsection C of § 2.2-1150;

671 7. In accordance with the conditions and provisions of subdivision C 2 of § 2.2-1153, to sell surplus
672 real property valued at less than \$5 million, which is possessed and controlled by the institution;

673 8. For purposes of compliance with § 2.2-4310, to procure goods, services, and construction from a
674 vendor that the institution has certified as a small, women-, and minority-owned business enterprise

675 pursuant to the conditions and provisions provided in § 2.2-1404.1;

676 9. To be exempt from review of their budget request for information technology by the CIO as
677 provided in subdivision A 4 of § 2.2-2007;

678 10. To be allowed to establish policies for the designation of administrative and professional faculty
679 positions at the institution pursuant to the conditions and provisions provided in subsection E of
680 § 2.2-2901;

681 11. To receive the financial benefits described under § 2.2-5005 pursuant to the conditions and
682 provisions of such section;

683 12. To be exempt from reporting its purchases to the Secretary of Education, provided that all
684 purchases, including sole source purchases, are placed through the Commonwealth's electronic
685 procurement system using proper system codes for the methods of procurement;

686 13. To utilize as methods of procurement a fixed price, design-build or construction management
687 contract notwithstanding the provisions of § 2.2-4306; and

688 14. The restructured financial and operational authority set forth in Subchapter 2 (§ 23-38.90) and
689 Subchapter 3 (§ 23-38.91 et seq.) of this chapter.

690 No such authority shall be granted unless the institution meets the conditions set forth in this chapter.

691 B. The Board of Visitors of a public institution of higher education shall commit to the Governor
692 and the General Assembly by August 1, 2005, through formal resolution adopted according to its own
693 bylaws, to meeting the state goals specified below, and shall be responsible for ensuring that such goals
694 are met, in addition to such other responsibilities as may be prescribed by law. Each such institution
695 shall commit to the Governor and the General Assembly to:

696 1. Consistent with its institutional mission, provide access to higher education for all citizens
697 throughout the Commonwealth, including underrepresented populations, and, consistent with subdivision
698 4 of § 23-9.6:1 and in accordance with anticipated demand analysis, meet enrollment projections and
699 degree estimates as agreed upon with the State Council of Higher Education for Virginia. Each such
700 institution shall bear a measure of responsibility for ensuring that the statewide demand for enrollment is
701 met;

702 2. Consistent with ~~§ 23-9.2:3.03~~ § 23-38.87:17, ensure that higher education remains affordable,
703 regardless of individual or family income, and through a periodic assessment, determine the impact of
704 tuition and fee levels net of financial aid on applications, enrollment, and student indebtedness incurred
705 for the payment of tuition and fees;

706 3. Offer a broad range of undergraduate and, where appropriate, graduate programs consistent with
707 its mission and assess regularly the extent to which the institution's curricula and degree programs
708 address the Commonwealth's need for sufficient graduates in particular shortage areas, including specific
709 academic disciplines, professions, and geographic regions;

710 4. Ensure that the institution's academic programs and course offerings maintain high academic
711 standards, by undertaking a continuous review and improvement of academic programs, course
712 availability, faculty productivity, and other relevant factors;

713 5. Improve student retention such that students progress from initial enrollment to a timely
714 graduation, and that the number of degrees conferred increases as enrollment increases;

715 6. Consistent with its institutional mission, develop articulation agreements that have uniform
716 application to all Virginia community colleges and meet appropriate general education and program
717 requirements at the four-year institution, provide additional opportunities for associate degree graduates
718 to be admitted and enrolled, and offer dual enrollment programs in cooperation with high schools;

719 7. Actively contribute to efforts to stimulate the economic development of the Commonwealth and
720 the area in which the institution is located, and for those institutions subject to a management agreement
721 set forth in Subchapter 3 (§ 23-38.91 et seq.) of this chapter, in areas that lag the Commonwealth in
722 terms of income, employment, and other factors;

723 8. Consistent with its institutional mission, increase the level of externally funded research conducted
724 at the institution and facilitate the transfer of technology from university research centers to private
725 sector companies;

726 9. Work actively and cooperatively with elementary and secondary school administrators, teachers,
727 and students in public schools and school divisions to improve student achievement, upgrade the
728 knowledge and skills of teachers, and strengthen leadership skills of school administrators;

729 10. Prepare a six-year financial plan consistent with ~~§ 23-9.2:3.03~~ 23-38.87:17;

730 11. Conduct the institution's business affairs in a manner that maximizes operational efficiencies and
731 economies for the institution, contributes to maximum efficiencies and economies of state government as
732 a whole, and meets the financial and administrative management standards as specified by the Governor
733 pursuant to § 2.2-5004 and included in the appropriation act that is in effect, which shall include best
734 practices for electronic procurement and leveraged purchasing, information technology, real estate
735 portfolio management, and diversity of suppliers through fair and reasonable consideration of small,
736 women-, and minority-owned business enterprises; and

737 12. Seek to ensure the safety and security of the Commonwealth's students on college and university
738 campuses.

739 Upon making such commitments to the Governor and the General Assembly by August 1, 2005, the
740 public institution of higher education shall be allowed to exercise the restructured financial and
741 operational authority set forth in subdivisions A 1 through A 13 of § 23-38.88, subject to such
742 conditions as may be provided under the enabling statutes granting the additional authority.

743 C. As provided in § 23-9.6:1.01, the State Council of Higher Education shall in consultation with the
744 respective chairmen of the House Committees on Education and Appropriations and the Senate
745 Committees on Finance and Education and Health or their designees, representatives of public
746 institutions of higher education, and such other state officials as may be designated by the Governor,
747 develop objective measures of educational-related performance and institutional performance benchmarks
748 for such objective measures. At a minimum, the State Council shall develop such objective measures
749 and institutional performance benchmarks for the goals and objectives set forth in subdivisions B 1
750 through B 10 and B 12. In addition, the Governor shall develop objective measures of financial and
751 administrative management performance and related institutional performance benchmarks for the goals
752 and objectives set forth in subdivision B 11.

753 As provided in subsection C of § 23-9.6:1.01, any public institution of higher education that has been
754 certified during the fiscal year by the State Council of Higher Education for Virginia as meeting the
755 institutional performance benchmarks in effect for the fiscal year as set forth in the general appropriation
756 act shall be provided the financial benefits under § 2.2-5005. Such benefits shall first be provided as
757 determined under such section. *Objective criteria for measuring performance with regard to the state
758 goals and objectives developed pursuant to subsection B, and benefits or consequences for meeting or
759 not meeting those goals and objectives, shall be developed as provided in subdivision B 6 of
760 § 23-38.87:20.*

761 D. 1. The restructured financial and operational authority set forth in Subchapter 3 (§ 23-38.91 et
762 seq.) of this chapter shall only be granted in accordance with the expressed terms of a management
763 agreement between the public institution of higher education and the Commonwealth.

764 No restructured financial or operational authority set forth in Subchapter 3 (§ 23-38.91 et seq.) of this
765 chapter shall be granted to a public institution of higher education unless such authority is expressly
766 included in the management agreement. In addition, the only implied authority that shall be granted
767 from entering into a management agreement is that implied authority that is actually necessary to carry
768 out the expressed grant of restructured financial or operational authority. As a matter of law, the initial
769 presumption shall be that any restructured financial or operational authority set forth in Subchapter 3 is
770 not included in the management agreement. These requirements shall also apply to any other provision
771 included in Subchapter 3.

772 2. No public institution of higher education shall enter into a management agreement unless:

773 a. (i) Its most current and unenhanced bond rating received from (a) Moody's Investors Service, Inc.,
774 (b) Standard & Poor's, Inc., or (c) Fitch Investor's Services, Inc. is at least AA- (i.e., AA minus) or its
775 equivalent, provided that such bond rating has been received within the last three years of the date that
776 the initial agreement is entered into or (ii) the institution has (a) participated in decentralization pilot
777 programs in the areas of finance and capital outlay, (b) demonstrated management competency in those
778 two areas as evidenced by a written certification from the Cabinet Secretary or Secretaries designated by
779 the Governor, (c) received additional operational authority under a memorandum of understanding
780 pursuant to § 23-38.90 in at least one functional area, and (d) demonstrated management competency in
781 that area for a period of at least two years. In submitting "The Budget Bill" for calendar year 2005
782 pursuant to subsection A of § 2.2-1509, the Governor shall include criteria for determining whether or
783 not an institution has demonstrated the management competency required by clause (ii) of this
784 subdivision;

785 b. An absolute two-thirds, or more, of the institution's governing body shall have voted in the
786 affirmative for a resolution expressing the sense of the body that the institution is qualified to be, and
787 should be, governed by the provisions of Subchapter 3 (§ 23-38.91 et seq.) of this chapter, which
788 resolution shall be included in the initial management agreement;

789 c. The institution agrees to reimburse the Commonwealth for any additional costs to the
790 Commonwealth in providing health or other group insurance benefits to employees, and in undertaking
791 any risk management program, that are attributable to the institution's exercise of any restructured
792 financial or operational authority set forth in Subchapter 3. The institution's agreement to reimburse the
793 Commonwealth for such additional costs shall be expressly included in each management agreement
794 with the institution. The Secretary of Finance and the Secretary of Administration, in consultation with
795 the Virginia Retirement System and the affected institutions, shall establish procedures for determining
796 any amounts to be paid by each institution and a mechanism for transferring the appropriate amounts
797 directly and solely to the programs whose costs have been affected.

798 In developing management agreements, public institutions of higher education shall give
799 consideration to potential future impacts of tuition increases on the Virginia College Savings Plan
800 (§ 23-38.75) and shall discuss such potential impacts with parties participating in development of such
801 agreements. The chief executive officer of the Virginia College Savings Plan shall provide to the
802 institution and such parties the Plan's assumptions underlying the contract pricing of the program; and

803 d. Before executing a management agreement with the Commonwealth that affects insurance or
804 benefit programs administered by the Virginia Retirement System, the Governor shall transmit a draft of
805 the relevant provisions to the Board of Trustees of the Virginia Retirement System, which shall review
806 the relevant provisions in order to ensure compliance with the applicable provisions of Title 51.1,
807 administrative policies and procedures and federal regulations governing retirement plans. The Board
808 shall advise the Governor and appropriate Cabinet Secretaries of any conflicts.

809 3. Each initial management agreement with an institution shall remain in effect for a period of three
810 years. Subsequent management agreements with the institution shall remain in effect for a period of five
811 years.

812 If an existing agreement is not renewed or a new agreement executed prior to the expiration of the
813 three-year or five-year term, as applicable, the existing agreement shall remain in effect on a provisional
814 basis for a period not to exceed one year. If, after the expiration of the provisional one-year period, the
815 management agreement has not been renewed or a new agreement executed, the institution shall no
816 longer be granted any of the financial or operational authority set forth in Subchapter 3 (§ 23-38.91 et
817 seq.) of this chapter, unless and until such time as a new management agreement is entered into between
818 the institution and the Commonwealth.

819 The Joint Legislative Audit and Review Commission, in cooperation with the Auditor of Public
820 Accounts, shall conduct a review relating to the initial management agreement with each public
821 institution of higher education. The review shall cover a period of at least the first 24 months from the
822 effective date of the management agreement. The review shall include, but shall not be limited to, the
823 degree of compliance with the expressed terms of the management agreement, the degree to which the
824 institution has demonstrated its ability to manage successfully the administrative and financial operations
825 of the institution without jeopardizing the financial integrity and stability of the institution, the degree to
826 which the institution is meeting the objectives described in subsection B, and any related impact on
827 students and employees of the institution from execution of the management agreement. The Joint
828 Legislative Audit and Review Commission shall make a written report of its review no later than June
829 30 of the third year of the management agreement. The Joint Legislative Audit and Review Commission
830 is authorized, but not required, to conduct a similar review of any management agreement entered into
831 subsequent to the initial agreement.

832 4. The right and power by the Governor to void a management agreement shall be expressly included
833 in each management agreement. The management agreement shall provide that if the Governor makes a
834 written determination that a public institution of higher education that has entered into a management
835 agreement with the Commonwealth is not in substantial compliance with the terms of the agreement or
836 with the requirements of this chapter in general, (i) the Governor shall provide a copy of that written
837 determination to the chairmen of the Board of Visitors or other governing body of the public institution
838 of higher education and to the members of the General Assembly, and (ii) the institution shall develop
839 and implement a plan of corrective action, satisfactory to the Governor, for purposes of coming into
840 substantial compliance with the terms of the management agreement and with the requirements of this
841 chapter, as soon as practicable, and shall provide a copy of such corrective action plan to the members
842 of the General Assembly. If after a reasonable period of time after the corrective action plan has been
843 implemented by the institution, the Governor determines that the institution is not yet in substantial
844 compliance with the management agreement or the requirements of this chapter, the Governor may void
845 the management agreement. Upon the Governor voiding a management agreement, the affected public
846 institution of higher education shall not be allowed to exercise any restructured financial or operational
847 authority pursuant to the provisions of Subchapter 3 (§ 23-38.91 et seq.) unless and until the institution
848 enters into a subsequent management agreement with the Secretary or Secretaries designated by the
849 Governor or the void management agreement is reinstated by the General Assembly.

850 5. A management agreement with a public institution of higher education shall not grant any of the
851 restructured financial or operational authority set forth in Subchapter 3 (§ 23-38.91 et seq.) of this
852 chapter to the Virginia Cooperative Extension and Agricultural Experiment Station, the University of
853 Virginia College at Wise, or the Virginia Institute of Marine Sciences or to an affiliated entity of the
854 institution unless such intent, as well as the degree of the restructured financial or operational authority
855 to be granted, is expressly included in the management agreement.

856 6. Following the execution of each management agreement with a public institution of higher
857 education and submission of that management agreement to the Chairmen of the House Committee on
858 Appropriations, the House Committee on Education, the Senate Committee on Finance, and the Senate
859 Committee on Education and Health pursuant to § 23-38.97, the Governor shall include a

860 recommendation for approval of the management agreement in "The Budget Bill" submitted pursuant to
861 subsection A of § 2.2-1509 or in his gubernatorial amendments submitted pursuant to subsection E of
862 § 2.2-1509 due by the December 20 that immediately follows the date of submission of the management
863 agreement to such Committees. Following the General Assembly's consideration of whether to approve
864 or disapprove the management agreement as recommended, if the management agreement is approved as
865 part of the general appropriation act, it shall become effective on the effective date of such general
866 appropriation act. However, no management agreement shall be entered into by a public institution of
867 higher education and the Secretary or Secretaries designated by the Governor after November 15 of a
868 calendar year.

869 E. A covered institution and the members of its governing body, officers, directors, employees, and
870 agents shall be entitled to the same sovereign immunity to which they would be entitled if the institution
871 were not governed by this chapter; provided further, that the Virginia Tort Claims Act (§ 8.01-195.1 et
872 seq.) and its limitations on recoveries shall remain applicable with respect to institutions governed by
873 this chapter.

874 § 23-38.90. Memoranda of understanding.

875 Effective July 1, 2008, any public institution of higher education may enter into a memorandum of
876 understanding with the appropriate Cabinet Secretary or Secretaries, as designated by the Governor, for
877 additional operational authority in any operational area or areas adopted by the General Assembly in
878 accordance with law provided that the authority granted in the memorandum of understanding is
879 consistent with that institution's ability to manage its operations in the particular area or areas and
880 provided that the following general criteria are met:

881 1. The institution has received and maintained Council certification (i) pursuant to § 23-9.6:1.01, or
882 (ii) upon the completion of the development of the objective criteria for measuring goals and objectives
883 described in subdivision B 6 of § 23-38.87:20, pursuant to § 23-38.87:21 for the most recent year that
884 the Council has completed certification;

885 2. An absolute two-thirds or more of the institution's governing body shall have voted in the
886 affirmative for a resolution expressing the sense of the body that the institution is qualified to be, and
887 should be, governed by memoranda of understanding as provided in this chapter; and

888 3. The institution must adopt at least one new education-related measure for each area of operational
889 authority for which a memorandum of understanding is requested. Each education-related measure and
890 its respective target shall be developed in consultation with the Secretary of Finance, Secretary of
891 Education, the appropriate Cabinet Secretary, and the Council. Each education-related measure and its
892 respective target must be approved by the Council and shall become part of the certification (i) required
893 by § 23-9.6:1.01, or (ii) upon the completion of the development of the objective criteria for measuring
894 goals and objectives described in subdivision B 6 of § 23-38.87:20, pursuant to § 23-38.87:21.

895 Within 15 days of receipt of a request from a public institution of higher education to enter into a
896 memorandum of understanding as provided herein, the Cabinet Secretary or Secretaries receiving that
897 request shall notify the Chairmen of the House Committee on Appropriations and the Senate Committee
898 on Finance of the request. The Cabinet Secretary or Secretaries shall determine within 90 calendar days
899 whether or not to enter into the requested memorandum of understanding, or some variation thereof. If
900 the determination is to enter into a memorandum of understanding with the institution, the Cabinet
901 Secretary or Secretaries shall forward a copy of the governing body's resolution and a copy of the
902 memorandum of understanding to the Chairmen of the House Committee on Appropriations and the
903 Senate Committee on Finance. Each initial memorandum of understanding shall remain in effect for a
904 period of three years. Subsequent memoranda of understanding shall remain in effect for a period of five
905 years. If the determination is not to enter into a memorandum of understanding with the institution, the
906 Cabinet Secretary or Secretaries shall notify the Chairmen of the House Committee on Appropriations
907 and the Senate Committee on Finance of the reasons for denying the institution's request. If an
908 institution's request is denied, nothing in this section shall prohibit the institution from submitting a
909 future request to enter into a memorandum of understanding pursuant to this section.

910 § 23-38.91. Responsibility and accountability for management of institution; governance.

911 A. The Board of Visitors and administration of a public university or college of the Commonwealth
912 that meets the requirements of this subchapter to demonstrate the ability to manage successfully the
913 administrative and financial operations of the institution without jeopardizing the financial integrity and
914 stability of the institution may enter into negotiation with the Governor to develop a management
915 agreement with the Commonwealth, as provided in this subchapter. Consistent with the terms of the
916 management agreement, the Board of Visitors shall assume full responsibility for management of the
917 institution, subject to the requirements and conditions set forth in this subchapter, the general
918 requirements for management agreements as provided in § 23-38.88, and the specific management
919 agreement with the Commonwealth. The Board of Visitors shall be fully accountable for (a) the
920 management of the institution of higher education as provided in this subchapter, (b) meeting the

921 requirements of §§ 2.2-5004, ~~23-9.2:3.03~~ 23-38.87:17, and 23-9.6:1.01 *or, upon the completion of the*
922 *development of the objective criteria for measuring goals and objectives described in subdivision B 6 of*
923 *§ 23-38.87:20, § 23-38.87:21, and (c) meeting such other provisions as may be set forth in the*
924 *management agreement with the Commonwealth.*

925 B. Each covered institution shall be governed and administered in the manner provided in this
926 subchapter but subject to the expressed terms of the management agreement entered into pursuant to
927 § 23-38.88, in the appropriation act, and in each such institution's enabling legislation.

928 § 23-38.93. Educational policies of the Commonwealth; other requirements.

929 A. For purposes of §§ 2.2-5004, 23-1.01, 23-1.1, 23-2, 23-2.1, 23-2.1:1, 23-3, 23-4.2, 23-4.3, 23-4.4,
930 23-7.1:02, 23-7.4, 23-7.4:1, 23-7.4:2, 23-7.4:3, 23-7.5, 23-8.2:1, 23-9.1, 23-9.2, 23-9.2:3, ~~23-9.2:3.03,~~
931 *and 23-9.2:3.1* through 23-9.2:5, 23-9.6:1.01, ~~and~~ Chapter 4.9 (§ 23-38.75 et seq.), *and § 23-38.87:17,*
932 *each covered institution shall remain a public institution of higher education of the Commonwealth*
933 *following its conversion to a covered institution governed by this chapter, and shall retain the authority*
934 *granted and any obligations required by such provisions. In addition, each covered institution shall retain*
935 *the authority, and any obligations related to the exercise of such authority, that is granted to institutions*
936 *of higher education pursuant to Chapter 1.1 (§ 23-9.3 et seq.); Chapter 3 (§ 23-14 et seq.); Chapter 3.2*
937 *(§ 23-30.23 et seq.); Chapter 3.3 (§ 23-30.39 et seq.); Chapter 4 (§ 23-31 et seq.); Chapter 4.01*
938 *(§ 23-38.10:2 et seq.); Chapter 4.1 (§ 23-38.11 et seq.); Chapter 4.4 (§ 23-38.45 et seq.); Chapter 4.4:1*
939 *(§ 23-38.53:1 et seq.); Chapter 4.4:2 (§ 23-38.53:4 et seq.); Chapter 4.4:3 (§ 23-38.53:11); Chapter 4.4:4*
940 *(§ 23-38.53:12 et seq.); Chapter 4.5 (§ 23-38.54 et seq.); Chapter 4.7 (§ 23-38.70 et seq.); Chapter 4.8*
941 *(§ 23-38.72 et seq.); and Chapter 4.9 (§ 23-38.75 et seq.).*

942 B. State government-owned or operated and state-owned teaching hospitals that are a part of a
943 covered institution as of the institution's effective date of the initial Management Agreement shall
944 continue to be characterized as state government-owned or operated and state-owned teaching hospitals
945 for purposes of payments under the State Plan for Medicaid Services adopted pursuant to § 32.1-325 et
946 seq., provided that the covered institution commits to serve indigent and medically indigent patients, in
947 which event the Commonwealth, through the Department of Medical Assistance Services, shall, subject
948 to the appropriation in the appropriation act in effect, continue to reimburse the full cost of the provision
949 of care, treatment, health-related and educational services to indigent and medically indigent patients and
950 continue to treat hospitals that were part of a covered institution and that were Type One Hospitals prior
951 to the institution's effective date of the initial Management Agreement as Type One Hospitals for
952 purposes of such reimbursement.

953 **2. That, unless specified to the contrary in the appropriation act, the funding policy referenced in**
954 **subsection B of § 23-38.87:13 of this act is intended to be the model that was adopted by the Joint**
955 **Subcommittee on Higher Education Funding Policies, as amended. However, if the funding policy**
956 **referenced in subsection B of § 23-38.87:13 is substantially different from the model previously**
957 **adopted by the Joint Subcommittee on Higher Education Funding Policies, the Joint Subcommittee**
958 **shall reconvene to consider the new policy.**

959 **3. That the Higher Education Advisory Committee created in § 28-38.87:21 of this act, in**
960 **consultation with and with the assistance from the staff of the State Council of Higher Education,**
961 **shall review developing a Higher Education Revenue Stabilization Fund and a Higher Education**
962 **Institutional Revenue Stabilization Fund. The Advisory Committee shall submit its**
963 **recommendations to the Governor, the Chairman of the House Appropriations Committee, and the**
964 **Chairman of the Senate Finance Committee.**

965 **4. That pursuant to subdivision B 1 of § 23-38.87:20, the Higher Education Advisory Committee,**
966 **in consultation with the Secretary of Finance, Secretary of Education, Director of the Department**
967 **of Planning and Budget, Executive Director of the State Council of Higher Education for Virginia,**
968 **Staff Director of the House Committee on Appropriations, and Staff Director of the Senate**
969 **Committee on Finance, or their designees, shall complete an initial review of, and make**
970 **recommendations to the State Council of Higher Education for Virginia (the Council), on the**
971 **particular state policies and specific institutional missions or conditions that could be used to**
972 **adjust an institution's cost of education as provided in clause (i) of subsection B of § 23-38.87:13,**
973 **and, as required by the Governor, submit that review and those recommendations to the Council**
974 **in time for the Council to make its recommendations to the Governor for his consideration in**
975 **preparing and submitting to the General Assembly the budget bill for the 2012-14 biennium.**

976 **5. That §§ 23-9.2:3.02 and 23-9.2:3.03 of the Code of Virginia are repealed.**